

Verkor Journey to industrial Excellence

7 Oct 2025



VERKOR AT A GLANCE

Becoming the trusted European battery manufacturer



Aiming **operational excellence and speed** in Europe



Targeting **profitable customer segments: mobility OEMs and other markets**



Developing a solid portfolio of **battery technologies**



Producing **best-in-class carbon footprint** batteries & developing a **highly sustainable value chain**



Attracting & developing **best-in-class battery team**

Verkor's Journey to a Leading European Battery Manufacturer

Foundations



Hiring a battery expert core team



Finding the strategic GF location



Making first prototypes in R&D lab

1

2020 2021

2

2022 2023

3

2024 2025

4

2026 2035

Verkor's Journey to a Leading European Battery Manufacturer

Building



Building a Pilot Line



Designing Best-in-Class Product



Winning a long-term OEM award

1

2020 2021

2

2022 2023

3

2024 2025

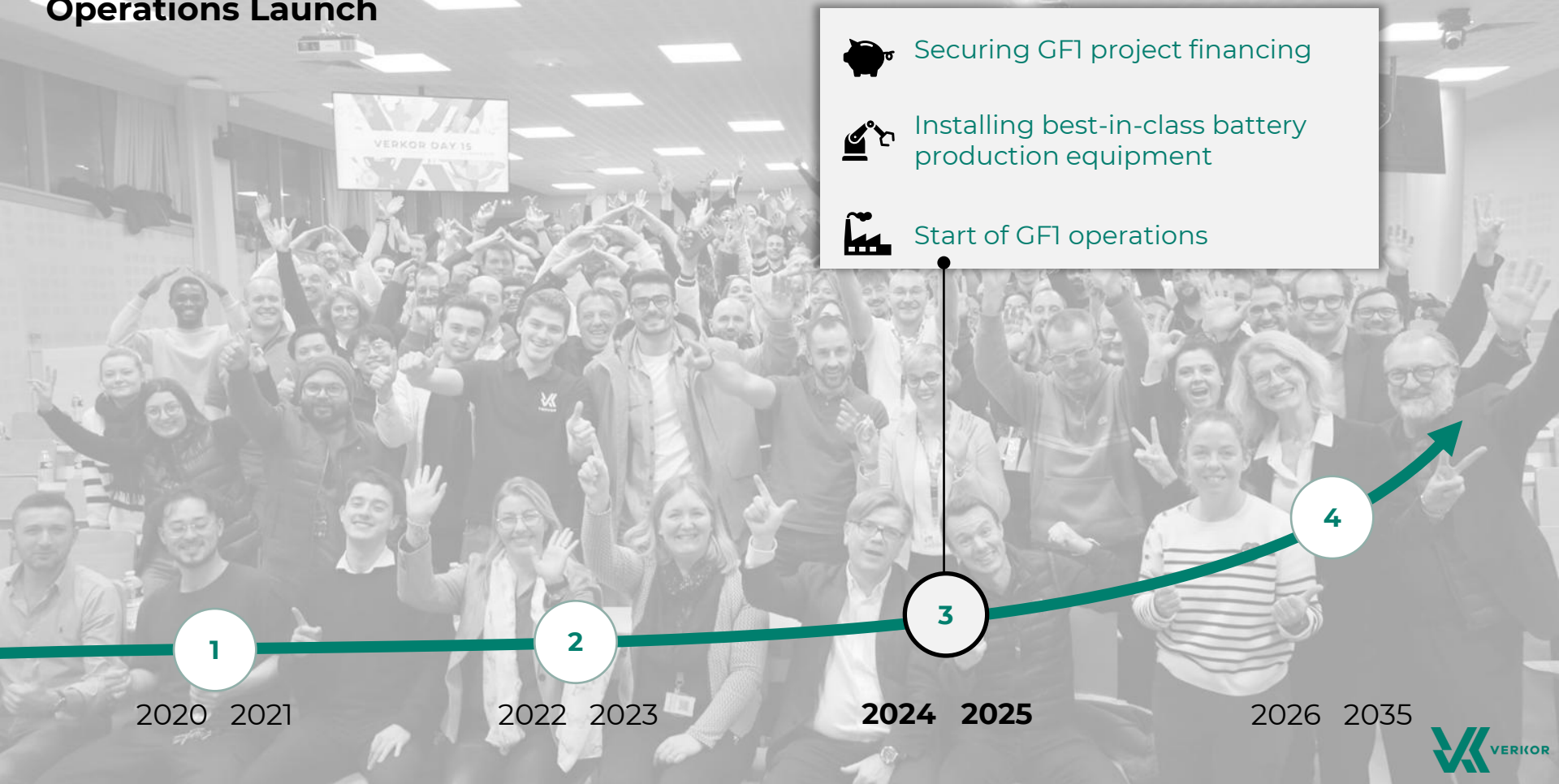
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2026 2035



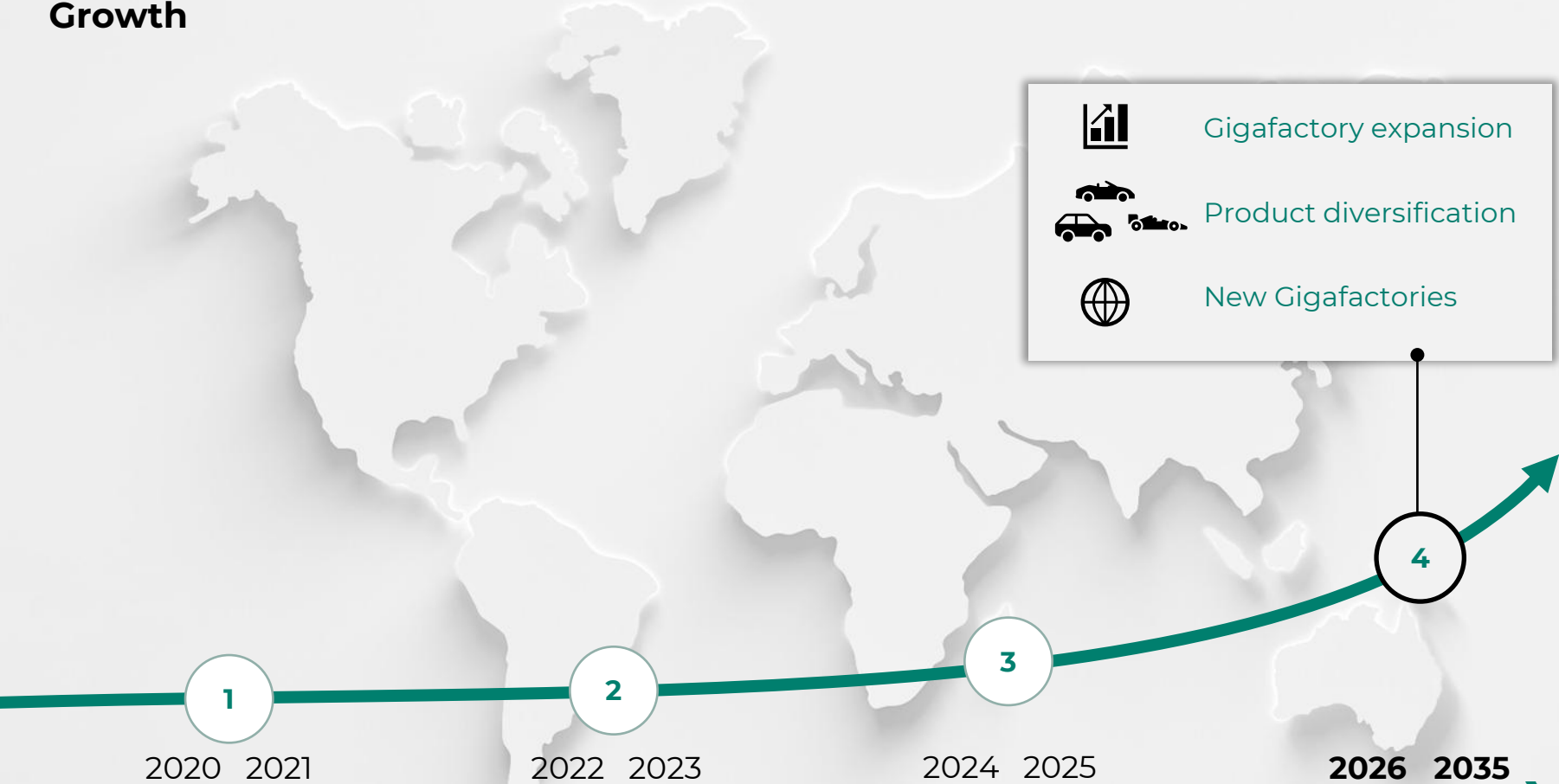
Verkor's Journey to a Leading European Battery Manufacturer

Operations Launch



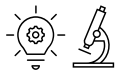
Verkor's Journey to a Leading European Battery Manufacturer

Growth

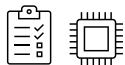


World-class Verkor innovation center - the VIC

Our flexible R&D line for at scale cells early development



State of the art R&D lab for material qualification, new product development and validation



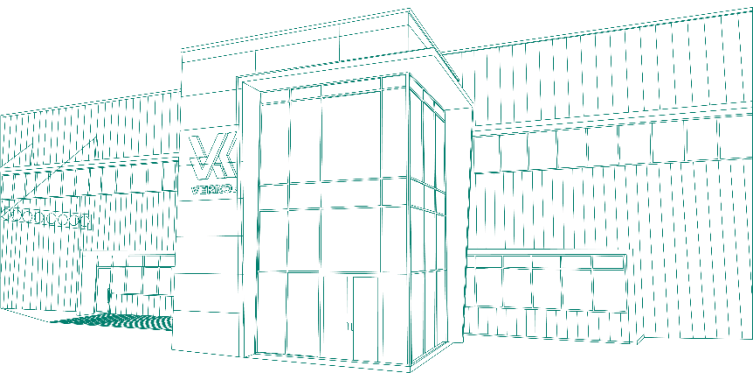
Pilot Line offering an advanced manufacturing playground for Process & Digital Engineering



Sample A & B prototyping and volume manufacturing



Training site



SOP
Mid 2022

Max Capacity
150 MWh/y

Total Area
12 000 m²



Dunkirk plant: our first Gigafactory

Our industrial Mass Production Line with an initial capacity of 16 GWh/y



Gigafactory designed for efficiency
thanks to its proprietary digital backbone
and best-in-class equipment



Connected to low carbon energy



Central location



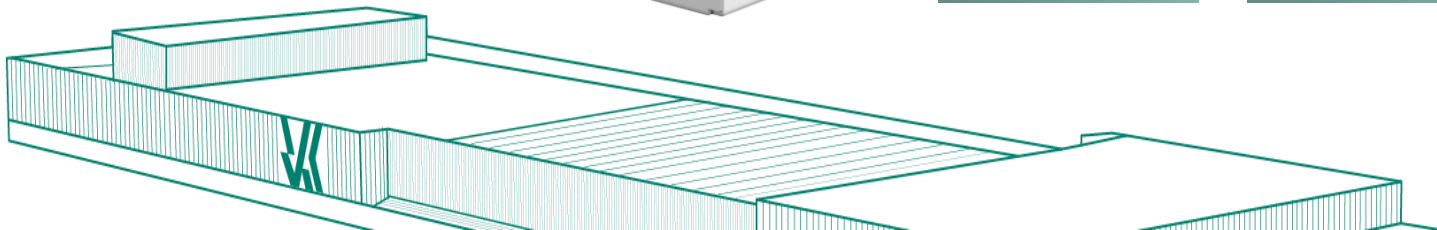
Potential to expand to above 50 GWh/y



SOP
2025

Max Capacity
16 GWh/y

Site Area
1 500 000 m²



Gigafactory in making – January 2024



Gigafactory in making – January 2025



A scenic mountain landscape at sunrise or sunset. The sun is low on the horizon, creating a bright sunburst effect. The foreground shows a green, grassy slope. In the background, there are rugged, rocky mountain peaks. Overlaid on the image are several large, semi-transparent geometric shapes in shades of white and light gray, including a large 'V' shape on the left and several triangles and polygons on the right.

Video



Partnership Ramp up

\ 1st contract Dec 2022

- \ Full A-sample Verkor cells validation test

\ Partnership status :

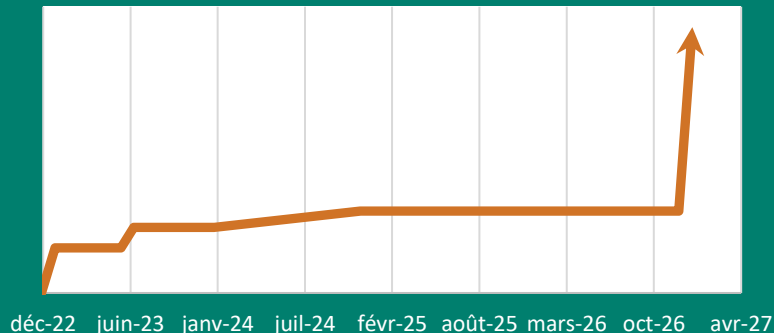
- \ Gradual increase of capability for Verkor
- \ Contract based on
 - » Stable availability and quality of tests
 - » Flexibility and dynamism for specific needs
- \ Total test run time : **374 000 hours**

\ NOGEBAT Contract

- \ Partnership until 2033
- \ Dedicated test means for VIC and GF validation



Partnership evolution CRITT M2A /
VERKOR



Partnership Ramp up

Abusive testing

- ▮ An increase of test numbers
- ▮ More than 30 tests already

Co-developed training course with Ecole de la Batterie

- ▮ 5 days courses shared between VIC and CRITT M2A
- ▮ Battery testing : from cells to packs
- ▮ First session run in 2025, more to come

WORDS FROM THE TEAMS

Adaptability

Reactivity

Technical expertise

Transparency

Dynamism

Confidence



Our success is YOURS

Pioneering a resilient, competitive and responsible value chain with you



Building success



Collaboration as a core value



Sourcing strategy



Financially secured GF1 with construction at full pace, VIC already **producing and delivering at capacity**



We forge **supplier partnership** that are **earned, not given**



We set the standard for a sustainable success through the value chain



Collaborative supplier **community** that stands strong in the face of **market changes**



Competitive together with our suppliers to gain markets



Resilient to withstand disruptions and market shocks, but also adapt and thrive



Responsible prioritizing ethical practices, environmental stewardship, and positive social impact

...to pave the way for a stronger & more sustainable future

» Europe, The Driving Force Behind Electric Mobility

» **BY 2035** only **zero-emission vehicles** may be sold in Europe

» **20%+** of new cars sold in Europe 2024 are electric

» **FULL VALUE CHAIN TRANSFORMATION:**
Batteries, components & recycling





Thank you

